

# Choosing a Long Range Vision

OCTOBER 2019

Local Policy Maker Group



# Agenda for Today

-  Overview & Process
-  Outreach Update
-  Comments on the Draft Service Vision
-  Revised “Service Vision”
-  **Completing the Business Plan**

# Overview & Process

# Timeline

July 2018 – July 2019

August 2019

October 2019

November 2019

Early 2020

Development and  
Evaluation of  
Growth Scenarios

Staff  
Recommendation  
for Long Range  
Service Vision

Refinement and  
Proposed Adoption  
of Long Range  
Service Vision

Organizational  
Assessment  
Workshop

Completion of  
Business Plan

# Choosing a Long Range Service Vision is a key step in developing the Business Plan

The 2040 Long Range Service Vision sets a target for the future that we and our partners can grow towards incrementally

## A *successful* Long Range Service Vision:

- Is rooted in thorough and credible analysis
- Respects, integrates, and supports the existing plans and commitments that Caltrain and its partners have made
- Is detailed enough to provide actionable guidance to the agency as it develops its own plans and engages with local, regional, and state partners
- Is sufficiently flexible to remain relevant even as the details, timing, and costs of individual projects change or evolve

# Why Adopt A Long Range Service Vision?

Adopting a Long Range Service Vision is not the “end” of the Business Plan process. It is a critical policy action that sets a specific goal for the railroad to plan and work towards.

Board adoption of the Vision helps Caltrain narrow its focus so that key planning, organizational and implementation work can advance

**Adopting a Long Range Service Vision is a critical Step in advancing Caltrain’s own work in the region**

**An *adopted* Long Range Service Vision is needed to:**

- Provide key inputs needed for terminal planning in San Francisco and San Jose to advance
- Allow Caltrain to present a consistent long range vision to the region and state and identify funding needs
- Help Caltrain pursue more detailed analysis on the Business Plan related to funding, access and connecting service and equity
- Frame and focus the discussion of organizational needs and governance

# Organizational Workshop

At the August 1 JPB Meeting, the Board asked staff to identify a time for a special meeting to conduct a “deep dive” into the organizational Assessment Work and report developed during the Business Plan process

This meeting will provide an opportunity to discuss how the Caltrain organization should evolve to support implementation of the Service Vision adopted by the Board

## Content and Purpose

- Provide Board with a dedicated opportunity to ask Howard questions and discuss OA report
- Provide Caltrain staff with an opportunity to respond to OA report recommendations and outline potential next steps
- Achieve Board consensus on what work and processes should be pursued going forward

## Timing & Format

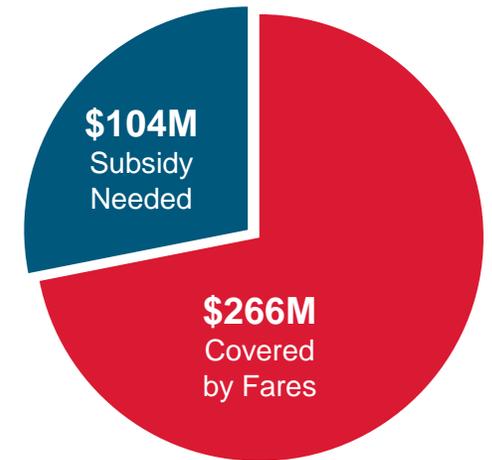
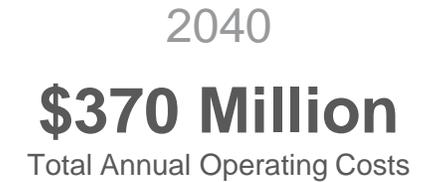
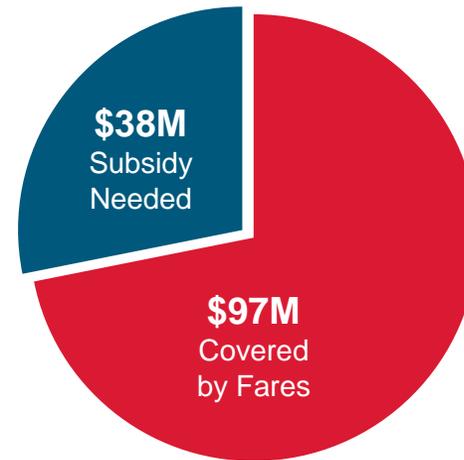
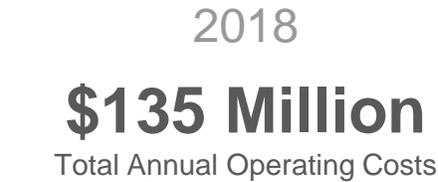
- Confirmed for November 21<sup>st</sup> from 9am to 1pm
- Formatted as off-site workshop (location TBD)
- Participation by Howard Permut
- Open to public

# Sustaining the Railroad

Adopting a Service Vision sets a long range policy goal for the railroad to work towards. It does not commit the JPB or its member agencies to funding the Vision.

Finding the money to fund the Service Vision will be a challenge. In addition to the significant level of capital investment required, significant ongoing funding will be required to operate and maintain Caltrain service. This investment is needed on an ongoing basis and potential new sources of funding will be a major focus of analysis and discussion in the remainder of the Business Plan

## Annual Operating Costs & Subsidy Need



All costs shown in 2018 dollars



# Outreach Update

# Draft Service Vision Outreach

July 22, 2019 - September 30, 2019



25

Public Meetings



1,600+

Virtual Townhall Views



1,000+

Factsheets Distributed



1,200+

Surveys Completed



Rider Engagement

Station Pop-Ups  
Train Ride Q&A  
Station Message Signs  
Social Media

# Service Vision Factsheet

## September 2019 (1,000+ Factsheets Distributed)

**WHY PLAN A FUTURE SERVICE VISION?**  
Over the last 10 years, Caltrain's ridership has more than doubled, and today Caltrain is the 7th largest commuter rail system in the country. We are also the nation's most efficient commuter railroad as measured by both the percentage of our costs we recover through fares and the number of passengers and train miles we deliver per employee.

We are proud of our success, but we also want to do more. By 2040, regional growth projections show that there will be 2 million additional people living and working within 2 miles of our stations. A 40% increase from today. We want to make sure that our service, and our system, is ready. A future service vision provides the roadmap for the railroad to plan—ensuring as how we can improve the experience of our customers today and meet the needs of our region in the future.



**Caltrain**

**INTRODUCING THE DRAFT CALTRAIN 2040 SERVICE VISION**

**FAST, FREQUENT SERVICE. ALL DAY, EVERY DAY.**

**MORE TRAINS, MORE OFTEN**

- MORE COMMUTE SERVICE**  
8 RUSH HOUR TRAINS PER HOUR, EACH WAY  
Plus capacity for 4 HSR trains, compared to 5 total trains today
- MORE FLEXIBILITY**  
UP TO 6 MIDDAY & WEEKEND TRAINS  
Per hour, each way, compared to 1 train today
- MORE FREQUENT SERVICE**  
21 STATIONS WITH TRAINS EVERY 15 MINUTES  
Compared to 6 stations today
- MORE PEOPLE SERVED**  
TRIPLE THE PEOPLE SERVED  
180,000 RIDERS ON CALTRAIN EACH DAY  
Compared to 65,000 today

**IMPROVED EXPRESS SERVICE**

- SHOW UP AND GO**  
15 MINUTE EXPRESS TRAIN SERVICE ALL DAY  
Compared to no all-day express service today
- FASTER TRAVEL**  
SAN FRANCISCO TO SAN JOSE IN LESS THAN AN HOUR  
Compared to 62-69 minutes today
- MORE OPTIONS**  
12 STATIONS WITH EXPRESS TRAIN SERVICE  
Compared to 6-9 stations today
- A MORE CONNECTED CORRIDOR**  
77 MILES OF ALL-DAY SERVICE  
SF SALESFORCE TRANSIT CENTER TO SJ TO GILROY  
Compared to 50 miles of all-day service today

**THE DRAFT VISION BENEFITS THE BAY AREA'S PEOPLE, ENVIRONMENT, AND ECONOMY**

**MORE TRANSPORTATION CAPACITY**

**CARRYING MORE PEOPLE**  
180,000 DAILY RIDERS WITH CALTRAIN VISION  
+25% DAILY RIDERS WITH SALESFORCE TRANSIT CENTER EXTENSION  
+20% DAILY RIDERS WITH ELECTRIFICATION  
65,000 DAILY RIDERS TODAY

**TRAINS VS LANES**  
THE CALTRAIN VISION ADDS +5.5 LANES OF FREEWAY CAPACITY  
CALTRAIN'S CURRENT PASSENGER CAPACITY: 4  
Assumes 1.1 persons/vehicle and lane capacity of 1,300 vehicles/hour

Improving Caltrain lets us carry three times more people in 2040. That's equivalent to selling out the Giants' ballpark four times every day.

Today, Caltrain carries 4 freeway lanes worth of people during rush hour. The draft vision adds the equivalent capacity of 5.5 new freeway lanes.

**IMPROVING AIR QUALITY**

- REDUCING DRIVING**  
825,000 FEWER MILES DRIVEN EACH DAY  
Resulting from full electrification of our fleet and drivers switching to Caltrain
- REDUCING GREENHOUSE GAS EMISSIONS**  
110 FEWER METRIC TONS OF CO<sub>2</sub> EMISSIONS EACH DAY  
Resulting from full electrification of our fleet and drivers switching to Caltrain

**STIMULATING THE ECONOMY**

- ADDING JOBS**  
51,000 NEW JOBS CREATED  
Total full- and part-time jobs along the corridor resulting from Caltrain investment\*
- INCREASING ECONOMIC ACTIVITY**  
\$40.8 BILLION IMPACT ON THE REGION  
Total impact on regional spending and economic activity resulting from Caltrain investment\*

\* Values are for 2019-2019 and are in present (2018) value using a discount rate of 4.0%.

**THE DRAFT VISION OUTLINES A PROGRAM OF INVESTMENTS TO SUPPORT EXPANDED SERVICE**

**CAPITAL COSTS**

**\$23 BILLION TOTAL CAPITAL COSTS\***

Capital costs include all projects from SF to Gilroy, knitting together a connected corridor with greatly improved service.

- \$9.4B GRADE SEPARATIONS
- \$7.8B TERMINAL IMPROVEMENTS
- \$3.3B RAIL INFRASTRUCTURE AND SYSTEMS
- \$1.4B STATION IMPROVEMENTS
- \$1.1B FLEET UPGRADES

**OPERATING COSTS**

**\$370 MILLION 2040 ANNUAL OPERATING COSTS\***

**\$266M ANNUAL OPERATING COSTS COVERED BY FAREBOX (75%)**

**\$104M ANNUAL OPERATING INVESTMENT NEEDED (25%)**

Caltrain is one of the leanest, most efficient transit services in the country. Today's annual operating and maintenance costs are \$135 million, and 73% is covered by fares. The vision would benefit from a similarly high farebox recovery ratio.

**IMPLEMENTING THE VISION**

- ELECTRIFYING CALTRAIN**  
OUR WORK TOWARD THE VISION IS ALREADY UNDERWAY  
Thanks to the \$2 billion investment in the Caltrain Electrification Project, we are already laying the foundation for implementing the vision. We will deliver this vision in steps and will be mapping out the sequence of near term priorities in the second phase of the Caltrain Business Plan. In order to fully implement the vision, new local, regional, state, and federal resources will be required. Read more about our upcoming electrified service at caltrain.org.
- SERVICE VISION**  
GETTING READY TO DELIVER THE VISION  
Growing Caltrain service will also require Caltrain to grow as an agency. The organization will need to be strengthened and resourced in a way that helps deliver major capital projects and expanded operations throughout the corridor. The Caltrain Business Plan includes a detailed evaluation of organizational options that should be considered to make the vision a reality. The full organizational assessment is available at caltrain2040.org/vision.

\* Capital and operating costs are in present (2018) value.

**THE DRAFT VISION LAYS THE FOUNDATION FOR EXPANDED REGIONAL SERVICE**

**GROWING BEYOND OUR VISION**

Caltrain is ready for additional investment as planning for expanded Bay Area rail continues. With additional passing tracks and infrastructure, we can expand service from 12 to 16 trains per hour, creating opportunities for even more service and enhanced connectivity to other regional rail corridors.

**SERVICE VISION INVESTMENT**  
8 CALTRAIN TRAINS

**ADDITIONAL INVESTMENT**  
4 HIGH SPEED RAIL TRAINS  
4 TRAIN SLOTS FOR EXPANDED SERVICE OR REGIONAL CONNECTIONS

**THE DRAFT VISION IS A SHARED PARTNERSHIP WITH OUR STAKEHOLDERS AND COMMUNITIES**

**ENGAGING WITH STAKEHOLDERS**

- 21 JURISDICTIONS
- 26 PUBLIC AGENCIES
- 93 STAKEHOLDER ADVISORY GROUP MEMBER ORGANIZATIONS
- 170 STAKEHOLDER MEETINGS

The vision planning started in 2017. A collaborative effort led by Caltrain with funding from various partners, the vision is the product of hundreds of hours of meetings with cities, counties, business groups, public agency partners, advocates, and public stakeholders throughout the corridor.

The vision is still a draft recommendation that is being discussed with the public. The Caltrain Board is expected to adopt it as early as October 2019, and staff will complete the Caltrain Business Plan by early 2020.

**7/18-7/19** DEVELOPMENT AND EVALUATION OF GROWTH SCENARIOS  
**8/19** STAFF RECOMMENDATION FOR CALTRAIN VISION  
**10/19** BOARD REFINEMENT AND ADOPTION OF CALTRAIN VISION  
**EARLY 2020** BUSINESS PLAN COMPLETION

For more information on how to participate in the process, visit: [WWW.CALTRAIN2040.ORG/GET-INVOLVED](http://WWW.CALTRAIN2040.ORG/GET-INVOLVED)

Plus: **1.800.860.4337**  
**1.800.860.4337**  
San Jose: **415.350.4337** San Francisco: **415.350.4337**

**Caltrain2040.org**  
**650.508.6499**  
**BusinessPlan@Caltrain.com**

# Survey Results

September 2019 (1,200+ Responses)

Service Benefits	Very Excited	Somewhat Excited	Not Excited
Faster Travel	73%	22%	4%
Show up and Go Scheduling	73%	23%	3%
More Flexibility	69%	25%	5%
More Commute Service	66%	27%	5%
More Frequent Service	66%	26%	6%
Capacity for 3x Riders	60%	32%	5%
More Options	54%	34%	8%
77 miles of all-day service	45%	34%	17%

Regional Benefits	Very Excited	Somewhat Excited	Not Excited
Reducing greenhouse gas emissions	78%	17%	3%
Reducing driving	78%	18%	3%
Trains vs lanes	71%	22%	4%
Carrying more people	63%	32%	4%
Adding jobs	44%	41%	13%
Increasing economic activity	42%	41%	14%

**87%** survey responses from people that ride Caltrain

**916** comments (in open-ended sections)



# Data Visualization Challenge

550+ Downloads

**Winner: Jonathon Yu, SF Bay Area resident**



## Platform

Tableau Data  
Visualization package



## Purpose

Built multiple tabs representing origin to destination travel patterns, station passengers at various times of day, a series of string charts, and more



## Functionality

Each scenario is included in the dataset which allows for the user to easily switch variables and factors

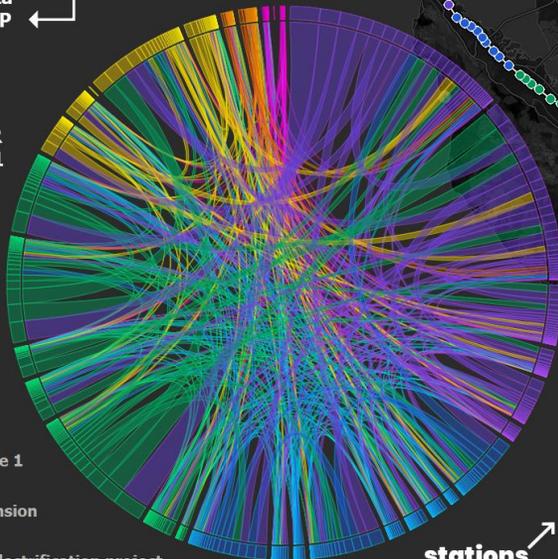
# origin to destination

passenger flows from

please select a scenario

- 2017 current data
- 2022 before PCEP
- 2022 after PCEP
- 2029 after DTX
- 2029 after PCEP
- 2029 after HSR
- 2033 before HSR
- 2033 after HSR 1
- 2040 baseline
- 2040 moderate
- 2040 high

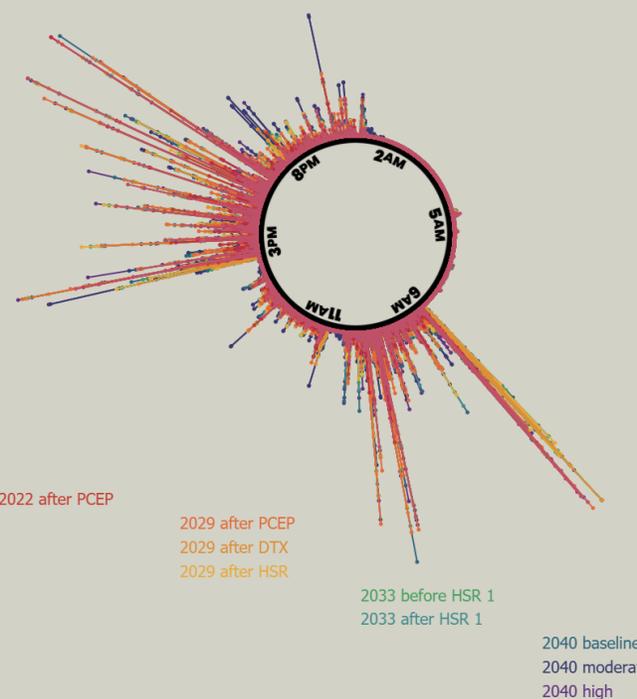
- HSR high speed rail
- HSR 1 high speed rail phase 1
- DTX downtown rail extension
- PCEP peninsula corridor electrification project



stations



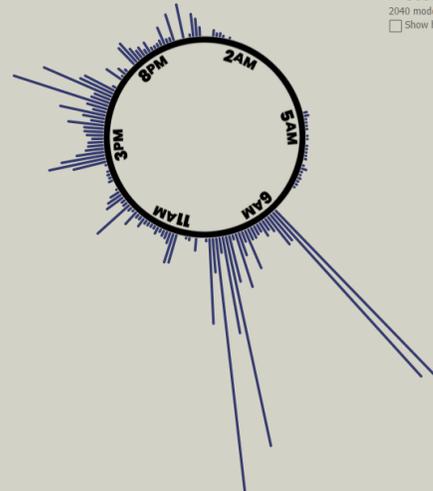
- broadway menlo park san bruno
- atherton san antonio lawrence san carlos
- millbrae redwood city burlingame bayshore
- south san francisco santa clara transbay
- hillsdale 4th and king sunnysvale
- palo alto san jose diridon belmont
- california ave tamien mountain view
- san mateo 22nd st blossom hill cottage park
- capitol hayward park morgan hill



- 2022 after PCEP
- 2029 after PCEP
- 2029 after DTX
- 2029 after HSR
- 2033 before HSR 1
- 2033 after HSR 1
- 2040 baseline
- 2040 moderate
- 2040 high

## 2040 moderate San Jose Diridon

play to run through all scenarios by station  
2040 moderate, 26  
 Show history



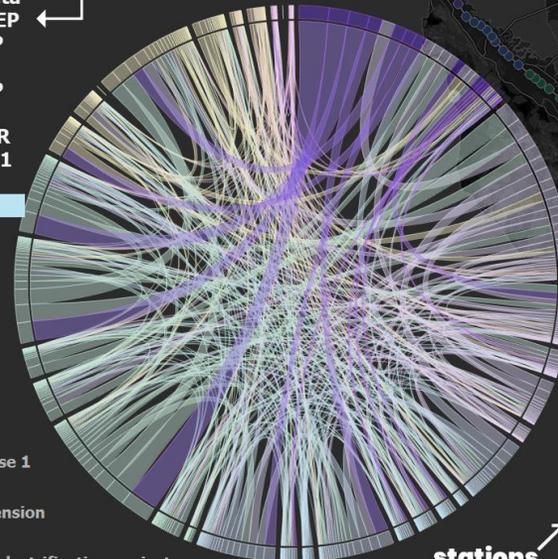
# origin to destination

passenger flows from

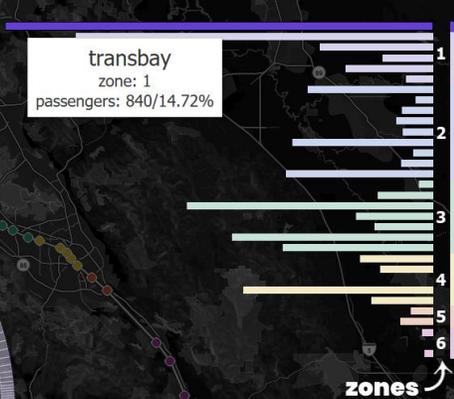
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- HSR 1 high speed rail phase 1
- DTX downtown rail extension
- PCEP peninsula corridor electrification project



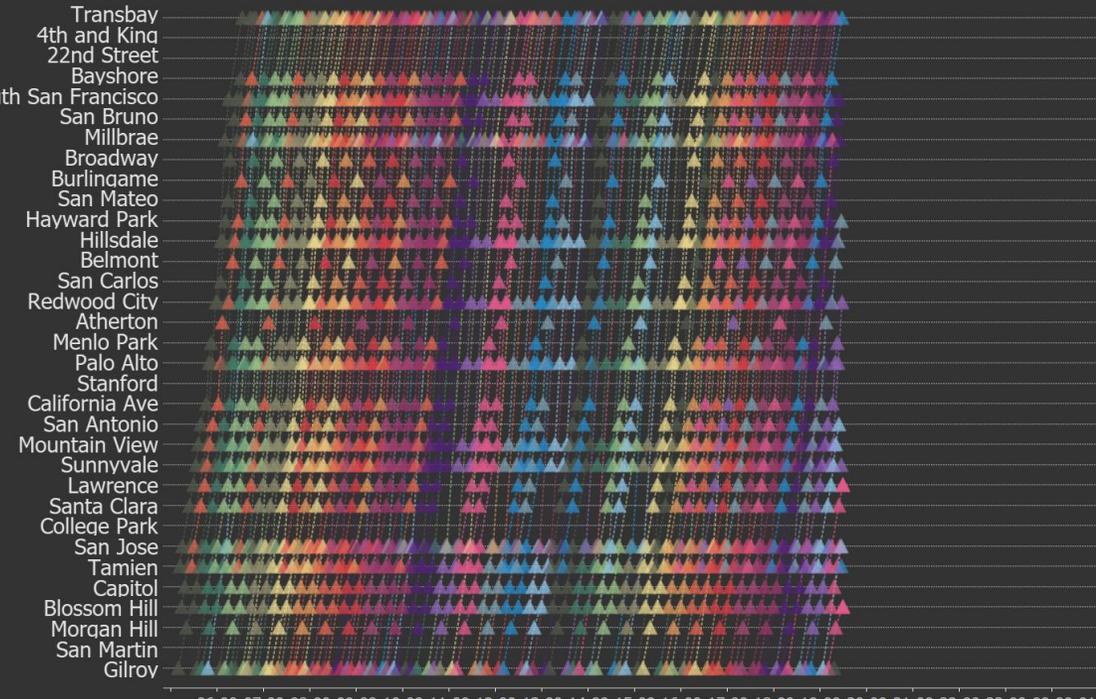
stations



- broadway menlo park san bruno
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- millbrae redwood city burlingame bayshore
- south san francisco santa clara transbay
- hillsdale 4th and king sunnysvale
- palo alto san jose diridon belmont
- california ave tamien mountain view
- san mateo 22nd st blossom hill cottage park
- capitol hayward park morgan hill

transbay  
zone: 1  
passengers: 840/14.72%

select direction  
 southbound  
 northbound  
 all  
 select scenario  
 baseline  
 moderate  
 high  
 play to run trains on schedule



schedule of scenarios

- Transbay
- 4th and King
- 22nd Street
- Bayshore
- South San Francisco
- San Bruno
- Millbrae
- Broadway
- Burlingame
- San Mateo
- Hayward Park
- Hillsdale
- Belmont
- San Carlos
- Redwood City
- Atherton
- Menlo Park
- Palo Alto
- Stanford
- California Ave
- San Antonio
- Mountain View
- Sunnysvale
- Lawrence
- Santa Clara
- College Park
- San Jose
- Tamien
- Capitol
- Blossom Hill
- Morgan Hill
- San Martin
- Gilroy

06:00 07:00 08:00 09:00 10:00 11:00 12:00 13:00 14:00 15:00 16:00 17:00 18:00 19:00 20:00 21:00 22:00 23:00 00:00 01:00

# Outreach Activities to Date

July 2018 – September 2019

	2018					2019									
	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept
<b>Local Policy Maker Group</b>	●	●	●		●	●		●	●	●		●	●	●	
<b>City/County Staff Coordinating Group</b>	●	●	●		●	●		●	●	●		●	●	●	
<b>Project Partner Committee</b>	●	●	●	●	●	●	●	●	●	●	●	●	●		●
<b>Stakeholder Advisory Group</b>				●		●					●			●	
<b>Partner General Manager</b>				●			●				●		●		
<b>Targeted Online Engagement</b> Website Launch, Data Visualization Challenge, Reddit/YouTube Live, Online Open House					●			●			●		●	●	●
<b>Community Meetings</b> SPUR, Friends of Caltrain, Station Outreach					●		●	●	●		●	●		●	●
<b>Sister Agency Presentations</b> SFCTA, SF Capital Planning, TJPA, SamTrans, SMCTA, CCAG, VTA, MTC, Diridon Station JPAB					●	●	●	●	●	●	●	●	●	●	●

# Outreach Activities to Date

July 2018 – September 2019

## Stakeholders Engaged

21

Jurisdictions

26

Public Agencies

93

Organizations in the  
Stakeholder Advisory  
Group

187

Stakeholder meetings

## Public Outreach

76

Public meetings  
and presentations

1,600+

Virtual Townhall views

33,400+

Website views

2,200+

Survey results

# **Comments on the Draft Service Vision**

# Caltrain Service



## Broad Support for the Service Vision

Wide degree of general support for Business Plan process and for staff recommendation



## Planning for Higher Growth

Consistent comments asking that Caltrain take a more affirmative, proactive approach to planning for a possible “High Growth” type future



## Emphasizing Refinement and Optimization

- Specific concerns expressed by some jurisdictions about illustrative service levels shown at individual stations
- Emphasis on need for further service planning over time

# Connection and Integration



## Connectivity and Seamless Integration with other Systems

Comments about the need for seamless integration with other transit systems (schedule coordination, fares, stations/hubs)



## Regional and Megaregional Rail

Requests to include more explicit references to planned and contemplated service expansions of regional and megaregional rail services (ACE, CCJPA, Dumbarton Rail and service to Monterey County)



## Blending with High Speed Rail

Comments and questions about relationship and timing of Caltrain service growth relative to High Speed Rail services

# Making the Vision Work for Everyone



## Making Caltrain Affordable and Equitable

- Comments about need to understand equity implications of Vision
- Requests to focus on making Caltrain accessible and affordable to all



## Integrating the Corridor and Communities

- Questions and comments about grade separations (including meaning of 'not-to-preclude' 4 tracks)
- Comments about general need to mitigate impacts of increased rail service



## Station Area Connections and Development

- Questions about first- and last-mile strategy
- Comments about land uses planned in station vicinity

# Making it Happen



## Next Steps

- Questions about how service improvements can be phased and incremented
- Questions about timing of follow on work and additional studies



## Evolving the Organization

Comments that organizational evolution is foundational and necessary to deliver the Vision



## Funding the Vision

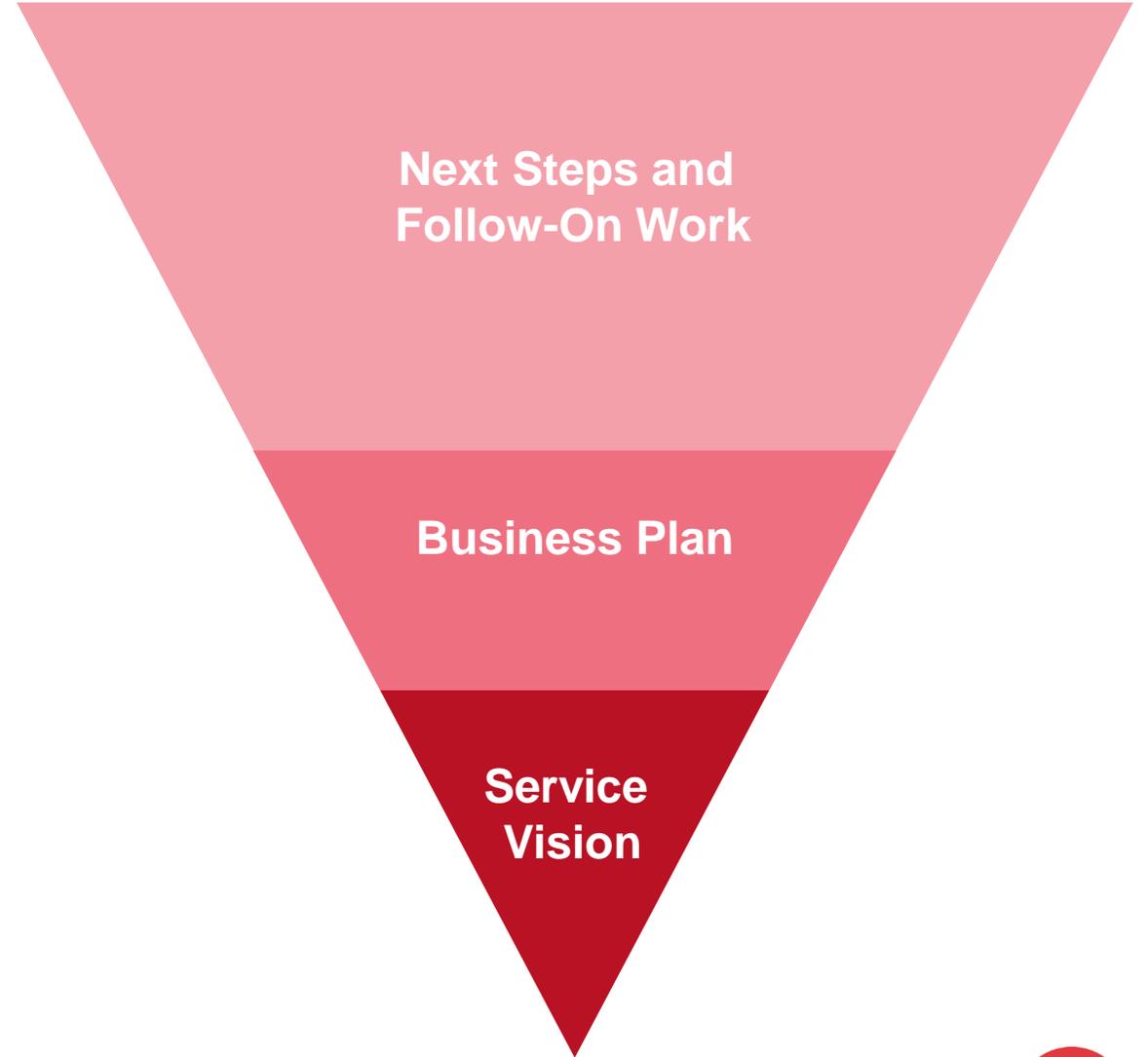
- Comments that new funding sources are a prerequisite to achieve the Vision
- Comments and questions about funding and cost details

# Addressing Comments

The “Service Vision” is a high-level policy statement supported by technical analysis.

Some comments and questions received have been addressed through direct modification of the proposed ‘Vision’ language, while others will be incorporated into the remaining analysis and work required to complete the Business Plan.

For many comments and questions to be fully addressed, subsequent detailed planning and policy efforts will need to be undertaken. The Business Plan will identify this program of work.



# Caltrain Long Range Service Vision

## Staff Recommendation

(1) Caltrain's Long Range Service Vision directs the railroad to plan for a substantially expanded rail service that, by 2040, will address the local and regional mobility needs of the corridor while supporting local economic development activities. When fully realized, this service will provide;

- A. A mixture of express and local Caltrain services operated in an evenly spaced, bi-directional pattern.
- B. Minimum peak hour frequencies of;
  - i. 8 trains per hour per direction on the JPB-owned corridor between Tamien Station in San Jose and San Francisco, extended to Salesforce Transit Center at such time as the Downtown Extension is completed
  - ii. 4 trains per hour per direction between Blossom Hill and Tamien Stations, subject to the securing of necessary operating rights
  - iii. 2 trains per hour per direction between and Gilroy and Blossom Hill Stations, subject to the securing of necessary operating rights

# Caltrain Long Range Service Vision Staff Recommendation

## (1) continued

- C. Off-peak and weekend frequencies of between 2 and 6 trains per hour per direction north of Blossom Hill and hourly between Gilroy and Blossom Hill, with future refinements to be based on realized demand
  
- ~~D. Accommodation of California High Speed Rail trains, in accordance with the terms of existing and future blended system agreements between the JPB and the California High Speed Rail Authority~~  
**Accommodation of California High Speed Rail, Capitol Corridor, Altamont Corridor Express and freight services in accordance with the terms of existing agreements**
  
- E. Delivery of these services will occur through the incremental development of corridor projects and infrastructure to be further defined through individual planning process, feasibility studies, and community engagement. At this time, such infrastructure is conceptually understood to include;
  - i. Investments in rail systems including a new, high performance signal system
  - ii. Station modifications including platform lengthening, level boarding, and investments in station access facilities and amenities to support growing ridership and improve customer experience
  - iii. New and modified maintenance and storage facilities in the vicinity of both terminals as well as the expansion of the electrified Caltrain fleet.

# Caltrain Long Range Service Vision Staff Recommendation

## (1) continued

- E. Delivery of these services will occur through the incremental development of corridor projects and infrastructure to be further defined through individual planning process, feasibility studies, and community engagement. At this time, such infrastructure is conceptually understood to include;
  - iv. A series of short, 4-track stations and overtakes at various points throughout the corridor
  - v. Completion of key regional and state partner projects including
    1. The Downtown Extension to the Salesforce Transit Center
    2. The reconstruction of Diridon Station and surrounding rail infrastructure
    3. The reconstruction and electrification of the rail corridor south of Control Point Lick to the Gilroy Station
    4. Additional improvements to allow for the operation of High Speed Rail service between Gilroy and San Francisco
    5. The substantial grade separation of the corridor as well as safety upgrades to any remaining at-grade crossings, undertaken in a coordinated strategic manner driven by the desires of individual local jurisdictions as well as legal requirements associated with any proposed 4-track segments.

# Caltrain Long Range Service Vision Staff Recommendation

(2) Caltrain's Long Range Service Vision further directs the railroad to continue its **planning for consideration** of a potential "higher" growth level of service **as well as potential new regional and mega-regional connections. in the context of major regional and state rail planning.** Specifically, the Long Range Service Vision directs the railroad to;

- A. Work with regional and state partners to **collectively plan for and study and evaluate both** the feasibility **and desirability** of higher levels of service **in the context of major regional and state rail initiatives as well as expanded regional and megaregional rail connections. This work** includes planning related to the Dumbarton Rail Corridor, **the 2nd a potential second** Transbay Crossing, the potential for expanded Altamont Corridor Express and Capitol Corridor services, **a potential extension of rail service to Monterey County,** and ongoing planning ~~for~~ related to the California High Speed Rail system.

# Caltrain Long Range Service Vision Staff Recommendation

## (2) continued

- B. To take certain **specific** actions to **anticipate** ~~consider~~ and, where feasible **and financially practicable**, ~~not preclude facilitate~~ such higher levels of service **and connections** as they specifically relate to;
- i. The planning of rail terminals and related facilities
  - ii. The sale or permanent encumbrance of JPB land
  - iii. The design of grade separations in areas where 4-track segments may be required
  - iv. The sizing of future maintenance facilities and storage yards
- C. To return to the ~~B~~board with a recommendation regarding any formal expansion of the Long Range Service Vision at such a time as clear regional and state policy ~~and funding~~ commitments are in place, ~~and~~ the **financial, operational, and physical** feasibility of such an option on the corridor has been confirmed, ~~and~~ **community impacts have been assessed and affected communities have been consulted.**

# Caltrain Long Range Service Vision Staff Recommendation

**(3) Caltrain's Long Range Service Vision directs the railroad to prepare for the implementation of the Vision by;**

- A. Completing the Caltrain Business Plan including additional analyses of issues related to funding, connectivity and access, and equity as well as the identification of a detailed implementation program of next steps and follow on work**
- B. Evolving the organization in a manner that best prepares the railroad to deliver the service vision by deliberately and transparently addressing the issues of service delivery, internal organization and governance**
- C. Seeking the new and dedicated sources of funding that will be needed to sustain the railroad's operation and to incrementally implement the long range service vision**

# Caltrain Long Range Service Vision Staff Recommendation

~~(3)~~ (4) Finally, Caltrain's Long Range Service Vision directs the railroad to periodically reaffirm the Vision to ensure that it continues to provide relevant and useful guidance to the railroad. Such reaffirmations should occur;

- A. At a regular intervals of no less than 5 years
- B. In response to significant changes to JPB or partner projects that materially influence the substance of the Long Range Service Vision

# **Completing the Business Plan**

# Timeline

July 2018 – July 2019

August 2019

October 2019

November 2019

Early 2020

Development and  
Evaluation of  
Growth Scenarios

Staff  
Recommendation  
for Long Range  
Service Vision

Refinement and  
Proposed Adoption  
of Long Range  
Service Vision

Organizational  
Assessment  
Workshop

Completion of  
Business Plan

# Remaining Technical Analysis

# Rounding Out the Vision

With a 2040 Service Vision adopted, how can Caltrain “Round Out” its vision for the future?

During the fall of 2019, additional technical and policy analysis will be undertaken to focus on areas that were highlighted as important through stakeholder outreach and help complete the picture of the railroad Caltrain hopes to become



**Analysis of connections to other systems & station access options**



**Equity analysis & focus on making Caltrain accessible to all**



**Review of funding options and revenue generation opportunities to support the Vision**

## Remaining Technical Analysis

# Making it Happen

With a 2040 Service Vision adopted, what will the next 10 years look like for Caltrain? What are the key actions and steps we need to focus on next?

During the fall of 2019, additional technical and policy analysis will be undertaken to focus on what Caltrain can achieve over the next decade and the key near term steps and work that will be needed to make it happen



**Building towards the Vision with service concepts for initial electrification and options for growth and investment through 2020s**



**Accompanying financial projections and funding plan**



**Identification of a program of key planning, policy and organizational next steps**

**FOR MORE INFORMATION**

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