

**Peninsula Corridor Joint Powers Board
Mountain View City Hall, Council Chambers
500 Castro Street, Mountain View, CA 94041**

**Board of Directors
Minutes of October 9, 2025**

Members Present: Margaret Abe-Koga, Pat Burt, David J. Canepa, Shamann Walton, Monique Zmuda, Steve Heminger (Chair)

Members Present via Teleconference: Rico E. Medina (Vice Chair)

Members Absent: David Cohen, Jeff Gee

Staff Present: J. Baker, M. Bouchard, C. Fromson, J. Harrison, M. Jones, N. Kramer (SamTrans), L. Lumina-Hsu, G. Rogers, D. Ryan, M. Tseng

1. Call to Order

Chair Heminger called the meeting to order at 9:31 am.

2. Roll Call

Margaret Tseng, JPB Secretary, called the roll and confirmed a Board quorum was present.

3. Pledge of Allegiance / Safety Briefing

Chair Heminger led the Pledge of Allegiance and delivered the safety briefing.

4. Consideration of requests, if any, of Directors to participate remotely due to Emergency Circumstances

Chair Heminger noted Director Medina invoked Assembly Bill (AB) 2449 and is attending the meeting remotely.

5. Request to Change Order of Business – There were none.

6. Public Comment for Items Not on the Agenda

Jeff Carter commented on ridership levels.

Roland commented on ridership levels and holding a Board meeting in Mountain View.

Aleta Dupree, Teams Folds, Skirt Folds, commented on train schedule, air conditioning, Clipper 2, and Board meetings held at different locations.

7. Proclamation of Appreciation for Monique Zmuda - *Approved by Resolution No. 2025-47*

Chair Steve Heminger announced Monique Zmuda will be stepping down from the Board of Directors. The Directors thanked Director Zmuda for her service and work on the Board including creating the committee system, working with the City and County of San Francisco, participating and chairing the Finance Committee, and working on governance.

Motion/Second: Heminger/Walton

Ayes: Abe-Koga, Burt, Canepa, Walton, Zmuda, Medina, Heminger

Noes: None

Absent: Cohen, Gee

Public Comment

Jeff Carter thanked Director Zmuda for her service and Finance Committee leadership.

Roland thanked Director Zmuda for her service.

Aleta Dupree thanked Director Zmuda for her service

8. Report of the Executive Director

Michelle Bouchard, Executive Director, provided the presentation that included the following:

- Safety Blitz with transit police and staff at some major crossings
- \$1 million funding from Santa Clara Valley Transportation Authority (VTA) for safety enhancements
- On-time performance (OTP) 97.2 percent; OTP and ridership levels showed gain over one year of electrified service
- Recent failures with electric multiple units (EMU) trains; braking system issues prioritized to remedy and return back in service; public communications on train delays and cancellations; four trains out of service, currently operating without spare
- One year of Caltrain electrification celebrated with local, State, and Federal leaders, and station activations thanking riders
- Hosted Japanese and Germany delegation; biannual Caltrain updates to member agencies
- Guadalupe Bridge commenced dry season construction and achieved first critical milestone
- Tamien bus shuttles analysis showed weekend ridership low; weekday ridership is peaked during commute; working with VTA to reduce bus bridge service by November 1; retain peak period bus bridge and public communications on VTA Diridon connections options

- Peninsula Clean Energy (PCE) and San Jose Clean Energy (SJCE) approved net billing for regenerative braking; Caltrain to receive compensation approximately \$1-2 million per year

The Board Members had a robust discussion and staff provided further clarification in response to the Board comments and questions, which included the following:

- Ridership and revenue growth
- Safety and security measures; Apple participation to address maps wayfinding
- Stadler contract includes provisions for damages; train sets under warranty

Public Comment

Jeff Carter commented on regenerative braking compensation and budget.

Aleta Dupree, Team Folds, commented on regenerative braking compensation.

Roland commented on regenerative braking compensation and EMU braking issues,

9. Consent Calendar

9.a. Approval of Meeting Minutes for September 4, 2025

9.b. Accept Statement of Revenues and Expenses for the Period Ended July 31, 2025

9.c. Authorize Executive Director to Enter into a Lease Agreement with CKA Architects at Menlo Park Depot* – *Approved by Resolution No. 2025-48*

9.d. Award a Contract to Loomis Armored US, LLC for Armored Car Revenue Collection Services for a Total Not-To-Exceed Amount of \$3 Million for a Five-Year Base Term with up to Two One-Year Option Terms for an Additional Not-To-Exceed Amount of \$1.3 Million* – *Approved by Resolution No. 2025-49*

The Board Members had a robust discussion, and staff provided further clarification in response to the following Board comments and questions regarding the following:

- Policies reconciliation
- Station activation importance to cities
- Sole-source contracts
- Cash, cashless, and open payment systems analysis

Motion/Second: Burt/Zmuda

Ayes: Abe-Koga, Burt, Canepa, Walton, Zmuda, Medina, Heminger

Noes: None

Absent: Cohen, Gee

Public Comment

Aleta Dupree, Team Folds, commented on open payment system on Bay Area Rapid Transit (BART) and Clipper 2, and spoke in support of Caltrain reducing cash and encouraging use of Clipper.

10. Receive Update on Rail Operator Re-Bid Process and Authorization to Negotiate Two-Year Extension of Existing Contract, with Federal Transit Administration Concurrence

Graham Rogers, Project Manager, State of Good Repair, provided the presentation that included the following:

- Contract value and future contract costs projected to exceed \$200 million by Fiscal Year 2034 (FY34)
- Rail operations is most significant expense driver for the agency
- Extend solicitation timeline by two years so agency have clearer financial picture before issuing procurement and asking bidders to develop proposals; clarify on scope of services
- Benefits: sufficient time for transition period between contracts; Massachusetts Bay Transportation Authority (MBTA) commuter rail system's current procurement for operations and maintenance
- Adjust approach as-needed based on outcome of Senate Bill (SB) 63 - regional funding measure

The Board Members had a robust discussion and staff provided further clarification in response to the Board comments and questions regarding extending the current contract and future contract negotiations.

Motion/Second: Walton/Abe-Koga

Ayes: Abe-Koga, Burt, Canepa, Walton, Zmuda, Medina, Heminger

Noes: None

Absent: Cohen, Gee

Public Comment

Roland commented on contract elements and number of conductors.

11. Adopt Revised Long-Range Service Vision - *Approved by Resolution No. 2025-50*

Melissa Jones, Deputy Director, Caltrain Policy Development, provided the presentation that included the following:

- Adjust policy direction and core service vision is maximum future rail service level on corridor; eliminate language for to plan for expanded growth
- Updated policy improves functionality; reduces costs; increases plans and projects feasibility; reduces complexity for planning and design efforts; allows for new opportunities for JPB property uses in nearer-term
- Plan for Caltrain's next decade to guide nearer-term service and financial decision-making

The Board Members had a robust discussion and staff provided further clarification in response to the Board comments and questions, which included the following:

- Factor in plan for downside, minimum service levels JPB can afford
- Pre-pandemic Vision Plan assumptions; current adjustments to consider costs, funding for service and projects, service levels, grade separations, crossings, local population and workforce growth
- Capital costs to achieve optimal service levels and grade separations
- Contractual relationship and service level obligations with California High-Speed Rail (CHSR)
- Engagement with CHSR on Diridon station development

Motion/Second: Abe-Koga/Burt

Ayes: Abe-Koga, Burt, Canepa, Walton, Zmuda, Medina, Heminger

Noes: None

Absent: Cohen, Gee

Public Comment

Jeff Carter commented on train service levels, grade separations and grade crossing, and gate downtime.

Aleta Dupree, Team Folds, commented on CHSR, train service level frequency, and rail signal optimization.

Roland commented on CHSR and train rider capacity.

Item 13 was heard before Item 12.

12. Receive State and Federal Legislative Update and Adopt Principles for Projects Under the Updated Cap-and-Invest Program

Jason Baker, Director of Government and Communication Affairs, and Devon Ryan, Government Affairs Officer, provided the presentation that included the following:

- Federal government shut down - no substantial impacts on Caltrain
- October 12 – last day for Governor Newsom to sign bills
- SB 30 passed – resale and transfer of diesel-powered track equipment
- SB 79 passed – housing at transit-oriented development areas
- Supported bills passed: SB 71 (California Environmental Quality Act (CEQA) exemptions), Assembly Bill (AB) 294 (employee safety), AB 476 (metal theft)
- SB 63 passed – efficiency review requirement; phased requirements by transit operators

Cap-and-Invest

- State \$750 million bridge loan for Bay Area transit agencies
- Cap-and-Invest agreement reached with three tiers for funding allocation
- Tier 2 includes \$125 million in FY26-27 for a transit pass program; the program has to be defined and how funds will be distributed which will include SB 125
- Tier 3 includes Low Carbon Transit Operations Program (LCTOP) which Caltrain currently receives \$2.5 million per year, factored into fiscal deficit
- Cap-and-Invest Program needs to meet \$4.2 billion every year to fund everything; if it comes in lower, Tier 3 allocations will be reduced
- No specific funding for HSR bookend projects however refined principles for bookend projects for Board for when discussed

Motion/Second: Burt/Abe-Koga

Ayes: Abe-Koga, Burt, Canepa, Walton, Zmuda, Medina, Heminger

Noes: None

Absent: Cohen, Gee

13. Receive Update on Classification and Compensation Study

Nathaniel Kramer, Chief People Officer, San Mateo County Transit District (SamTrans), provided the presentation that included the following:

- Of 117 classifications, 46 had top-of-scale salaries below the market median, while 58 were above, based on comparisons with peer agencies
- Pay band adjustments and consideration of performance award opportunities
- Organizational health: career pathways (ladders); natural attrition; review pay scales every two years for adjustments if necessary
- Attract new employees and retain current employees: move employees through scale; consider performance award opportunities

- JPB's cost impacts of implementing staff recommendations: \$3.91 million over next 5 years

The Board Members had a robust discussion and staff provided further clarification in response to the Board comments and questions, which included the following:

- Caltrain dependence on consultant support
- Requested SamTrans Human Resources to continue working with Caltrain staff to recognize unique positions
- Ability to attract and retain employees; Executive Director's ability to change or ask for position modifications unique to Caltrain; ability for JPB to approve higher salaries or other benefits
- Board's influence over JPB personnel and policies, budgetary impacts
- Board authorized Chair to draft a letter to SamTrans Board to convey appreciation with recommendations

Motion by Director Walton to authorize Chair Heminger to send a letter on behalf of the JPB Board to the SamTrans Board of Directors with regards to unique Caltrain positions, salary ranges, and recruitment as part of the SamTrans Board's consideration of staff recommendations regarding classification and compensation. Second by Director Abe-Koga.

Ayes: Abe-Koga, Burt, Canepa, Walton, Zmuda, Medina, Heminger

Noes: None

Absent: Cohen, Gee

14. Receive Update Regarding Proposed Fare Structure Changes

Ms. Jones provided the presentation that included the following:

- Upcoming Public Meeting at Citizens Advisory Committee and Public Hearing at Finance Committee (includes Title VI analysis)
- Implementation would begin January 1; extend fare increases to FY30; remove Clipper discount
- Fare increases keep up with inflation and incremental revenue increases

The Board Members had a robust discussion and staff provided further clarification in response to the Board comments and questions, which included the following:

- Low-income rider consideration; equity programs such as Clipper START, PassForward program, and \$1 Youth Fare program
- Zone-based fares compared to distance-based fares

Public Comment

Aleta Dupree, Team Folds, commented on engagement process, fare collection, and Clipper 2.

Jeff Carter commented on yearly fare increases, point-to-point based fares, monthly pass, and Clipper 2.0.

Director Walton left the meeting at 12:02pm.

Director Canepa left the meeting at 12:03pm.

15. Reports

15.a. Report of the Citizens Advisory Committee – Deferred.

15.b. Report of the Chair – Chair Heminger stated there was no report.

15.c. Report of the Local Policy Maker Group (LPMG) - Deferred.

15.d. Report of the Transbay Joint Powers Authority (TJPA) – Director Burt stated there was no report.

16. Correspondence – Available online.

17. Board Member Requests – There were none.

18. Date/Time/Location of Next Regular Meeting: Thursday, November 6, 2025 at 9:00 am at via Zoom and in person at the San Mateo County Transit District, Bacciocco Auditorium, 2nd Floor, 1250 San Carlos Avenue, San Carlos, CA.

19. Adjourn – The meeting adjourned at 12:04 pm.