Conduct Public Hearing and Adopt Proposed Fare Structure and Caltrain Charter Train, Bike Locker, and Parking Fee Document Changes

JPB Finance Committee Meeting October 27, 2025





Overview of 2025 Fare Changes Work

May 2025

Board Budget Workshop

 Received Board direction to analyze additional potential fare changes that could drive revenue for the railroad (beyond already-adopted fare changes)

Fall 2025

Recommended Changes to Caltrain's Fare Structure

 Proposed changes to Caltrain's existing Fare Structure, anticipated to be proposed for adoption at the October Finance Committee / November JPB Meeting

Late 2026 - 2027

Caltrain Fare Strategy Study

- Expected to consider significant fare strategy changes including:
 - New pricing structure (such as point-to-point pricing)
 - New **products** (accumulators, etc.)
 - Potentially supporting an updated Fare Structure for Caltrain
 - Ideally will use Clipper Next
 Generation (C2) trip data and EMU's
 Automated Passenger Counter (APC)
 data; also investigating other potential
 data sources (Streetlight data, etc.)
 - The soonest any potential recommended changes could be adopted and implemented would likely be in 2028+

Clipper Next Generation (C2)

- Clipper Executive Board and MTC have announced a launch of the new Clipper Next Generation System with customer transition beginning on December 10, 2025.
- Key changes include:
 - Open payment functionality
 - Regional transfer discounts
 - Instant value loading
 - Managing multiple accounts
 - Clipper START riders can purchase a discounted Monthly Pass (50%)
 - New "number of zones" Caltrain month pass



Goals

<u>Primary Goals for Proposed Fare Changes, Developed From Caltrain Board Discussion at May 2025 Budget Workshop</u>

- 1. Given Caltrain's projected deficit and ongoing uncertainty surrounding future economic conditions, federal funding, and travel behavior, recommended fare changes should strive to increase fare revenue.
- 2. After increasing fare revenue, recommended fare changes should also strive to **increase ridership**.
- 3. While it is important for Caltrain to consider the potential impact of proposed fare changes to ridership and revenue, the agency should also strive to ensure the system is **accessible** to passengers at a broad range of income levels.
- 4. Lastly, Caltrain's fare changes should support the agency's efforts to advance a potential regional funding measure.

Caltrain Prices: Currently Adopted Fare Increases (from 2023)

Caltrain's fare pricing is based on the number of zones in a passenger's trip:

- Fare charged = Base Fare for first zone traveled + Zone Upgrade for each additional zone traveled.
- Caltrain has 6 zones from San Francisco to Gilroy.

Current Fare Structure – Schedule of Fare Increases Adopted in 2023:

Timing	Fare Change	Change in Adult Clipper Pricing	Minimum Fare (1 Zone) – Maximum Fare (6 Zones)
FY26 – July 1, 2025 – already implemented	Increase Base Fare by \$0.25	\$3.20 to \$3.45	\$3.45 - \$14.70
FY27 – July 1, 2026	Zone Upgrade increases by \$0.25	\$2.25 to \$2.50	\$3.45 - \$15.95
FY28 – July 1, 2027	Base Fare increases by \$0.25*	\$3.45 to \$3.70	\$3.70 - \$16.20



Caltrain Prices: Recommended Fare Structure Adjustments

- 1. Gradual, incremental fare increases to occur on January 1st.
- 2. Extend schedule of increases through FY30.
 - Supports the agency's longer-term financial planning and budgeting
 - Consistent with Caltrain's Fare Policy
 - Provides a baseline of increases to support future Caltrain's Fare Strategy Study (to commence late 2026; soonest any potential recommended changes could be adopted and implemented would likely be in 2028+)
- 3. Recommended pricing changes for Fare Structure:

Timing	Proposed Change	Change in Adult Clipper Pricing	Minimum Fare (1 Zone) – Maximum Fare (6 Zones)
FY26 -1/1/2026	Remove Clipper Discount from Base Fare (\$0.55 discount)	\$3.45 to \$4.00	\$4.00 - \$15.25
FY27 -1/1/2027	Zone Upgrade increases by \$0.25	\$2.25 to \$2.50	\$4.00 - \$16.50
FY28 -1/1/2028	Base Fare increases by \$0.25*	\$4.00 to \$4.25	\$4.25 - \$16.75
FY29 -1/1/2029	Zone Upgrade increases by \$0.25*	\$2.50 to \$2.75	\$4.25 - \$18.00
FY30 -1/1/2030	Base Fare increases by \$0.25	\$4.25 to \$4.50	\$4.50 - \$18.25

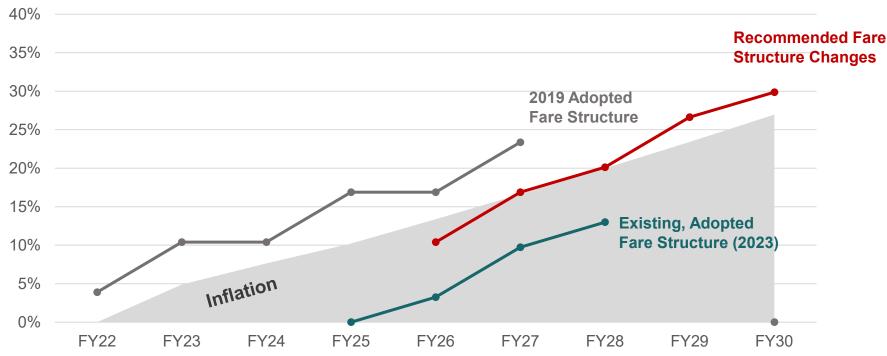
^{*}Note: Increase only applies to Full Fares due to rounding rules for discounted fares (Eligible Discount, Clipper START, and Youth fares).

Recommended Fare Structure

Recommendation closely matches inflation and aligns with Caltrain's pre-Covid fare trajectory.

- 2019 adopted fare increases were indefinitely delayed because of the pandemic.
- Pandemic-era fare reductions are baked into the Adopted Fare Structure (2023), which does not keep pace with observed and projected inflation (increases end in FY28).
- The Recommended Fare Structure very closely matches projected inflation.





Draft Projected Non-Go Pass Annual Revenue

The budget impact of the fare increases is expected to be positive; however, full impact is unknown due to uncertainty with riders' price elasticity of demand, future ridership trends, and economic conditions. Revenue growth is primarily driven by ridership growth, not fare increases.

	Draft Projected Revenue Range (Non-Go Pass)			
FY	Baseline Revenue	Revenue from Ridership Growth	Revenue from Fare Increases	Total Revenue
FY26	\$43M - \$48M	\$3M - \$4M	\$1M - \$2M	\$48M - \$53M
FY27	\$47M - \$52M	\$2M - \$3M	\$1M - \$2M	\$50M - \$57M
FY28	\$52M - \$58M	\$4M - \$5M	\$1M - \$2M	\$57M - \$65M
FY29	\$59M - \$65M	\$3M - \$4M	\$1M - \$2M	\$63M - \$71M
FY30	\$64M - \$71M	\$4M - \$5M	\$1M - \$2M	\$69M - \$78M



Charter Train Pricing – Delegation of Authority

- Current Status: Minimal charter train activity under fixed-rate structure
- Rationale: Charter train fares require flexibility in price negotiation based on customer needs are essential to build charters as a revenue source
- Delegation: Executive Director, or designee, authorized to set charter train rates case-by-case
- Safeguards:
 - Bi-annual reporting to the Board on charter activity
 - Rates must aim to recover full cost of service, reflect customers special service/ event needs, and align with agency financial and revenue generation objectives

Documents Change Process and Next Steps



Information item: discussed proposed changes with Finance Committee

October 2025

CAC Meeting: discuss proposed changes

Finance Committee: public hearing and approval of Title VI analysis & fare recommendation

November 2025

November JPB:
Proposal for **adoption**- Fare Structure & Title
VI analysis findings

Caltrain: submits fare changes to Cubic and programming begins

January 2026

Fare changes go live on Clipper, TVMs



Recommended Action

- Adopt two updated Fare Structures with the recommended fare changes integrated:
 - A Pre-Clipper Next Generation Fare Structure, effective 1/1/2026
 - A Post-Clipper Next Generation Fare Structure, effective upon MTC Clipper Next Generation execution
- Adopt the updated Caltrain Charter Train, Bike Lockers and Parking Fees Document effective upon board approval (11/7/2025) which provides the Executive Director or designee the authority to set charter train prices
- Approve the Title VI Analysis



Title VI Equity Analysis

Disparate Impact (DI) & Disproportionate Burden (DB) Policies

A threshold for determining when adverse effects of fare changes disproportionately affect protected populations

Caltrain's threshold is 10%

Disparate Impact

Minority vs. Non-Minority

If difference in fare change impacts minority users more than 10% compared with non-minority users

Disproportionate Burden

Low-Income vs. Non-low-income

If difference in fare change impacts low-income users more than 10% compared with non-low-income users



No Disparate Impact or Disproportionate Burden

Data Used

FY25 Systemwide Ridership

FY2027

Base Fare Increase \$0.25

Minority: -0.01%

Low Income: -0.05%

- 2024 Caltrain Origin and Destination Customer Survey
- Current and Proposed Fare Structure

Zone Upgrade \$0.25

Minority: -0.01%

Low Income: 0.07%

FY2026

Remove Clipper Discount

Minority: -0.20% Low Income: -0.44%

FY2028

Minority: -0.01%

FY2029

Base Fare Increase \$0.25

Low Income: -0.05%

FY2030

Zone Upgrade \$0.25

Minority: 0.01%

Low Income: 0.01%



FOR MORE INFORMATION

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APPENDIX



Bay Area Rail Agency Prices

Rail Agency	Pricing Structure	Recent Fare Changes	Current Price per Mile for Longest Distance Trip
BART	Distance-based by mile	January 1, 2025 - \$0.25 increase to average fare	\$0.18/mile
		January 1, 2026 - \$0.15 to \$0.55 increase to average fare	
SMART	Distance-based with Zones (5 total zones)	April 2024 – June 2026: Fare-free pilot for youth and seniors	\$0.15/mile
Caltrain	Distance-based with Zones (6 total zones)	July 1, 2025 – \$0.25 increase to Base Fare	\$0.19/mile
ACE	Distance-based with Zones (5 total zones)	None	\$0.18/mile
Capitol Corridor	Distance-based with Station-to-Station	April 2025 – Reduced fares for short- distance trips; 3% increase for longer distance trips	\$0.30/mile



Proposed Fare Changes: Alignment with Caltrain's Fare Policy

Caltrain's Fare Policy sets high level goals for Caltrain's fares.

Caltrain Fare Policy Goal	Recommended Fare Structure's Potential Impact	Potential Impacts	Mitigations
Financial Sustainability	Positive Potential Impacts	 Increasing the price of fares and thus increasing fare revenue will help to keep up with inflation, supporting the agency's ongoing efforts to achieve financial sustainability 	None expected
Customer Experience	Mixed Potential Impacts	 Provides consistent, predictable, and gradual fare increases. Enhanced customer experience and greatly improved legibility of Fare Structure with alignment of all prices. Some riders may be frustrated by higher fares. 	None expected
Ridership and Operations	Mixed Potential Impacts	 Ridership may be slightly impacted by fare increases. Need to communicate fare changes to the public and to TASI staff. 	 Coordinate with TASI and Caltrain staff to train operators and conductors.

Proposed Fare Changes: Alignment with Caltrain's Fare Policy

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Caltrain Fare Policy Goal	Recommended Fare Structure's Potential Impact	Potential Impacts	Mitigations
Equity	Mixed Potential Impacts	 Aligning Clipper and TVM fare prices will create consistency and fairness in pricing – and will provide a greatly simplified fare chart. Recommended Fare Structure would have higher prices than the Existing Fare Structure; Clipper START fares would increase with elimination of Clipper discount. 	 Commitment to continue making Caltrain accessible and providing fare options for all customers. Continue to participate in and market Clipper START, the region's program to provide discounted fares for low-income riders (already adopted). Continue Caltrain \$1 Youth Fares (already adopted). Continue to administer Caltrain's Pass Forward Program, a community partnership program to provide Go Pass to qualified riders.