CALTRAIN CAPITAL IMPROVEMENT PLAN (CIP) DEVELOPMENT

JPB Board Meeting

May 4, 2023





AGENDA

- What is a CIP?
- Why Now?
- What Will be Delivered and When?
- How Can You Help?



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WHAT IS A CIP?



WHAT IS A CIP?

It is a long-term planning and fiscal management tool used to coordinate the identification and financing of capital improvements

- Living document, reviewed and updated frequently in parallel to the capital budget process.
- Covers a multi-year period (commonly ten years)



Comprehensive list of maintenance, renewal, and enhancement capital investments



• Mission and values-driven allocation and prioritization of funds and resources between projects over time



WHAT DOES A CIP TYPICALLY INCLUDE?

- A **prioritization framework** based on agency's goals
- Description, timeline and cost of capital improvement projects
- Identification of **funding** strategies, schedule and needs
- **Process** integration with planning, engineering, operations & maintenance, budgeting, and funding

<u>+ A Rolling Program</u>: Allows for substantive updates every 4 to 5 years for nearterm alignment with capital budget needs and available funding sources.



WHAT ARE THE BENEFITS OF A CIP FOR CALTRAIN?

- A clear roadmap for the agency's capital improvement at all phases
- Align objectives and goals with day-to-day operations, the Long-Range Service Vision and third-party projects that require Caltrain's participation
- Efficient, transparent and integrated process to develop capital projects/programs and the capital budget
- A tool to manage limited resources and funding

What Is a Third-Party Project?

- Major Projects DTX, Diridon Station, Redwood City Station, Grade Separation Program
- Any projects in Caltrain Right-of-Way that could affect train operations



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WHY NOW?



MINDFUL OF PAST EFFORTS AND ON-GOING INITIATIVES

• Long Range Service Vision

- Business Plan
- Framework for Equity, Connectivity, Recovery and Growth
- Measure RR Funding
- Transit Asset Management Plan

EFFORTS

- Capital Improvement Plan
- Financial Strategy
- Corridor Crossings Strategy
- On-Going Capital Projects
- Phase Gate Process
- Two-Year Budget Cycle
- Shared Services Agreement

PROCESSES

Building Upon Past Efforts

In Coordination with On-Going Initiatives



DEDICATED PROJECT TEAM

Caltrain Core Team

- Dahlia Chazan Deputy Chief of Planning Project Director
- Nicole Soultanov Deputy Director of Capital Planning **Project Manager**
- Lyne-Marie Bouvet Principal Planner, CIP Deputy Project Manager

WSP Consultant Core Team

- Lauren German Project Manager
- Yann Jacob Deputy Project Manager
- Matt Baratz Principal-in-Charge
- Andrew Strumolo *Quality Manager*



WHAT WILL BE DELIVERED AND WHEN?



DELIVERY OF KEY PRODUCTS

CIP Narrative

- Goals and Objectives
- Regional and Megaregion Implication
- Funding
- Existing Process Assessment
- Best Practices
- Line 2023







Stakeholders Input and Collaboration Review Existing Documents

PROJECT TIMELINE



HOW CAN YOU HELP?



ENGAGING STAKEHOLDERS





Internal Stakeholders

External Stakeholders



INTERNAL ENGAGEMENT - ROLES

CIP Executive Steering Committee	CIP Internal Stakeholder Group	Executive Director, Board & JPB Committees
 Oversight of business alignment, strategy, technical advice, and governance Advocates for the CIP development process with messaging to department staffs 	 Active insight on deliverables and processes to maximize value and ease integration Ensure alignment with internal stakeholder needs Build consensus on the CIP 	 Oversight, strategy, and authorization



EXTERNAL ENGAGEMENT

- Understanding that the CIP is primarily an internal financial and planning tool
- Goals
 - Keep our partners informed on the development of the CIP
 - Build **trust** by ensuring funds and resources are managed properly
 - Establish our **leadership** in capital projects along the corridor.
- Audience
 - JPB Member Agencies
 - Active Capital Project Sponsors
 - Local Jurisdictions
 - CIP Project Partners



QUESTIONS & COMMENTS

