



# Caltrain Business Plan

## Final Business Strategy and Scope

Board of Directors  
February 1, 2017  
Agenda Item X

# Overview

- Background
- Comments Received
- Changes to “Business Strategy”
- Changes to Scope
- Funding Update
- Next Steps

# Background



# Background

- Spring 2017: Business Plan concept introduced to JPB
- Summer 2017: Formation of Ad Hoc Committee
- Fall 2017:
  - Stakeholder Workshop
  - Scope and Strategy development
  - Ongoing outreach
- December 2017: Presentation of draft Business Strategy and Business Plan Scope to JPB

# Comments Received



# Outreach since December

- Public Presentations:
  - Caltrain Citizen Advisory Committee
  - Diridon Policy Advisory Board
  - Caltrain Local Policy Maker Group
- Direct Stakeholder Outreach
  - Webinar presentation to Fall 2017 workshop participants
  - Webinar presentation to local, state and federal elected officials and staff

# Comments Received

- Generally favorable response
- Many comments focused on understanding whether specific issues, topics or ideas would be addressed.

## Key examples;

- Integration and interoperability with other systems (both other rail systems and first + last mile)
- Vision for more “transit-like” / regional express rail service
- Safety
- Opportunities for expanded Gilroy service
- Organizational and governance assessment
- Stations, TOD and joint development
- Phasing and prioritization of projects

# Significant Changes

- Business Strategy- modified first bullet to clarify that the JPB has a dual roll as both a service provider and a corridor manager

**“The JPB is the owner and managing authority for the Peninsula Corridor between San Francisco and San Jose and is responsible for the delivery of the Caltrain passenger rail service operating between San Francisco and Gilroy. Under the direction of the JPB, the Caltrain organization exists to manage the Caltrain rail service, as well as the assets, infrastructure and ancillary activities that are required to support the delivery of that service as well as the overall operation of the Peninsula Corridor.”**



# Significant Changes

- Schedule- multiple comments that year-long schedule is very aggressive for a project of this scale. Added scope language to clarify schedule intent and process for any potential modification

**“This scope assumes a year-long schedule for the development of the Business Plan running through the end of 2018....Caltrain may elect to extend the duration of the Business Plan process based on the evolution of the plan’s technical work, resourcing needs, or stakeholder requests. Any recommendation to modify the overall schedule of the Business Plan will be undertaken in consultation with the Business Plan Ad Hoc Committee.”**

# Funding Update

- Identification of funding for the Business Plan is underway
  - Significant funding request included in TIRCP application
  - Ongoing conversations with JPA partners
  - Exploration of outside partnership opportunities
- “Cash flowing” approach to project will allow work to proceed once an initial set of funding is identified
- Ad Hoc Steering Committee involved in details of fundraising
- Staff will update Board as funding conversation advances

# Next Steps

- Continue fundraising
- Begin consultant procurement activities
- Develop detailed technical work scopes
- Continue Ad Hoc Committee meetings and stakeholder outreach
- Target significant informational update to Board in Spring of 2018